# President's Report to the Board of Trustees October 1, 2021

This report is intended to provide members of the Ozarka College Board of Trustees with information regarding Ozarka College activities and accomplishments.

## **Upcoming Events of Interest**

• October 4 American Red Cross Blood Drive

• October 26 College Planning Day

## Ozarka College – Last Month's Events

•	September 18	Sprint at the Spring
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- September 18 Fall Concert
- September 23 American Red Cross Blood Drive
- September 25 Golf Tournament

## **College Governance**

- We still have no word on the next Trustee as of 6 October, but hope to be informed soon
- Planning to join the Consortium of Arkansas Independent Colleges (CAIC), at no cost, to share ideas, training opportunities, etc.

## **Student Services/Enrollment Information**

Zeda Wilkerson, Vice President of Student Services:

- Completed proctor training for PSI; a company that we are partnering with to offer FAA
  certification testing and also testing for other disciplines as required by law. This is a
  great advantage and cost savings for our students
- Compiled and emailed Annual Security Report and Fire Safety Report out to the College
- Completed Biennial Drug and Alcohol Prevention Program Review updated information as needed
- Training with new staff is on-going
- Participated in ACC CAO/CSAO Virtual Meeting September 21
- Participated in ADHE CAO/CSAO Virtual Meeting September 23
- Staffed Ozarka table at MHS tailgate party September 24
- Assisted with foundation golf tournament
- Met twice virtually with Timely MD concerning possible mental health services for students
- Working with AR Workforce on updating Fall student course/fee/book information
- Held Student Services Directors meetings September 2 & 23

#### Dylan Herekamp, Registrar:

- Processed drops for non-attendance following Census Day
- Completed proctor training for Accuplacer testing
- Completed proctor training for PSI
- Working on acquiring transcript services/sending through National Student Clearinghouse
- Completed VA Recertification for 2021 and sent to SAA official
- Sent out FERPA email to students and staff/faculty September 14
- Certified tuition & fees for Chapter 33 VA Award recipients
- Kelly Graham completed proctor training for PSI

#### McKenzie Jackson, Director of Admissions and Student Engagement:

- McKenzie Jackson traveled to Salem, Mammoth Spring, Thayer, Cave City, Koshkonong, Couch, and Highland to meet counselors and schedule times to visit with juniors and seniors
- Sending emails to 2022 high school graduates (Erica)
- High School visits were completed at:
  - o Melbourne High School (McKenzie & Erica)
  - o Mountain View High School (McKenzie, Erica, & Kim L.)
  - o Salem High School (McKenzie, Erica, & James)
  - o Couch High School (McKenzie, Erica, & James)
  - o Mammoth Spring High School (McKenzie, Erica, James, & Marcus)
  - o Rural Special High School (McKenzie, Erica, Marcus, & Kim L.)
- Attended the 2021 ArkACRAO Articulation Workshop that was held at the UALR Campus (McKenzie & Erica)
- Attended Harrison High School College Fair and North Arkansas College Fair (McKenzie & Erica)
- Erica Roark participated in Fayetteville College Fair that was held virtually; as well as fairs at Huntsville High School; Rogers High School; Rogers Heritage; Bentonville West High School; Springdale High School College Fair; Harber High School College Fair; and Arkansas Tech
- Represented Ozarka with an information table at the Mountain View vs. Quitman football game (McKenzie & Kim L.)
- Senior 2022 Letters were sent to high school seniors in our system

## Tania Wallace, Director of Financial Aid:

- Awarded and disbursed first Fall 2021-2022 Pell
- Keyed Fall 2021-2022 Loans in newly created system built by Scott
- Awarded and disbursed first Fall 2021-2022 Loans

- Continuing to develop electronic processes to help catch inconsistencies as soon as possible
- Continuing work with Scott to streamline information distribution and access in SONIS

#### Amanda Engelhardt, Director of Career Pathways:

- Students have submitted requests for tuition assistance, NCLEX vouchers, Transportation Assistance and EdPays
  - o 6 students eligible and in need of tuition assistance
  - o 12 have requested NCLEX Vouchers
  - o 27 students received transportation checks
  - o 3 students received gas cards (few remaining)
  - o 4 students received \$100 EdPays Incentive checks (new enrollees)
- Amanda and Lindsey spoke to several classes on the Melbourne, Ash Flat and Mountain View Campuses about Career Pathways
- CPI staff met with DWS and WIOA representatives to discuss TEA clients, services available and eligibility requirements for each program
- Twenty-six CPI students applied for Foundation Scholarships available

#### *Kendra Smith, Perkins Program Director:*

- Visited Mountain View on Wednesdays (Tiffney) and Mammoth Spring every other Thursday (Kendra)
- Attended September Perkins Coordinator 30/30 meeting via Zoom (Kendra)
- Worked with Amber Rush to submit reimbursement requests in Perkins V portal (Kendra)
- Conducted PAX-PN Preparatory Workshops for LPN applicants at all sites (Kendra and Tiffney)
- Sent application packets and reminders for technical skills testing fee reimbursement to LPN instructors for Mammoth Spring and Melbourne programs completing in December
- Conducted resume workshops for CNA classes in Melbourne (Tiffney) and Ash Flat (Kendra)
- Conducted resume workshop for Automotive/Diesel class in Melbourne (Tiffney)
- Took turns with Shelia Titus and others assisting in Ash Flat front office when James Spurlock is at another location (Tiffney and Kendra)
- Attended Student Services Directors meeting in Melbourne

## Donald Taylor, Director of TRIO:

- Worked in various ways to fill 133 open slots of the 215 students that must be served by the grant this year
- Spoke to students about the TRIO program during Freshmen Seminars, general education courses, & nursing classes to gather program applications

- Reviewed applications and verified eligibility for 122 students and subsequently interviewed those students and moved them into the program
- Tutors were hired and scheduled to cover tutoring needs on all Ozarka campuses with the TRIO Tutor Coordinator also tutoring students with special needs
- The first cultural event of the year took place on September 24
- The program budget was finalized and submitted to the Education Department

#### **Finance and Administration**

Tina Wheelis, Executive Vice President of Finance and Administration:

- Several ADHE and DF&A reports were completed and submitted during the month
- The Machining portion of the Ash Flat Tech Center Renovation is finished and classes are now being conducted in the lab. The Welding portion of the renovation is scheduled to be completed by mid-October
- Over \$780,000 is American Recovery Plan Funds have been disbursed to students. The remaining portion of these funds will be awarded during the spring semester

#### Ash Flat

James Spurlock, Assistant VP of Campus Operations:

- Red Cross Site Visit (Blood Drive Site Approved) September 1
- WGU Test Proctoring Session Ash Flat Testing Center September 10 & 22
- PAX Test Workshop AFSC105 September 21

#### **Mammoth Spring**

James Spurlock, Assistant VP of Campus Operations Campus Director:

• PAX Test Workshop - MS104 - September 23

#### **Mountain View**

Kim Lovelace, Campus Director of Mountain View:

- Met with Dustin Osborne about the need for a program to train dental laboratory employees (Division Chairs, Dr. Lorch, & MV staff) September 1
- LPN students completed OSHA training curriculum with Marcus Orf September 2
- Met to discuss Fall Concert preparations (Kim L., Suellen, & Michelle) September 7 &
   13
- Conducted interviews for full time Institutional Services Assistant position September 7
- Met with Ms. Hanna and Mrs. Howard at Mountain View High School about possible welding program for high school students in January (Marcus, Dr. Lorch, & Kim L.) -September 14
- Toured possible property to house the welding program (Division Chairs, Dr. Lorch, Tina, Dr. Dawe, & MV staff) September 14

- Beau Broadus was hired for Institutional Services Assistant position and began on September 16
- Reviewed applications for the Foundation's Sutton Scholarship (Suellen, Whitney, & Kim L.) - September 17
- LPN and Surg Tech students participated in CPR training September 17
- Represented Ozarka with an information table at the Mountain View High School football game (McKenzie & Kim L.) September 17
- The Ozarka College Foundation Fall Concert was held; attendance was estimated to be between 60-70 September 18
- GED testing September 20
- Visited with juniors and seniors at Mountain View High School (McKenzie, Erica, & Kim L.) - September 21
- Presented information on Ozarka's Early Childhood Education program at the Stone County Town Hall meeting which addressed the shortage of child care facilities in Stone County - September 21
- LPN students helped with a flu clinic at the Stone County Health Department -September 28
- Visited with juniors and seniors at Rural Special High School (McKenzie, Erica, Marcus, & Kim L.) - September 28
- Met with Gin Brown of the Arkansas Craft School to discuss possible ways for the College and ACS to partner (Jeremy, Dr. Lorch, & Kim L.) September 30

## Advancement, Marketing, & Planning

Dr. Josh Wilson, Vice President of Advancement:

#### **Advancement & Planning Activities**

- Scholarship Awards finalized for fall semester with \$30,000 awarded
- The Sprint at the Spring 5k in Mammoth Spring State Park on September 18 yielded approximately \$2,500
- The Fall Concert in the Mountain View Amphitheatre on September 18 yielded approximately \$4,000
- The Golf Tournament at Cooper's Hawk on September 25 yielded approximately \$17,600
- Donation of \$10,000 received from the Stone County Community Resource Council
- Placed order for WORC grant to outfit Carpenter center with welding equipment as renovations near completion

## **Public Relations & Marketing Activities**

- Coordinated social media ads for Foundation 5k, Fall Concert, Golf Tournament, LPN
  Deadline, job postings, high school students, 9/11, library closures, Pell/Load
  disbursement
- Submitted PR's regarding: Aviation Achievement, New Hires, Adult Ed GED offerings, Sprint at the Spring 5k, Fall Concert, Golf Tournament, Dennis Wiles' Trustee Recognition, American Red Cross Blood Drive, Betty Campbell Gift, Memorial Scholarship, and multiple sponsorships of foundation events
- Photography captured Aviation, Nursing, Welding, Automotive, Culinary, Fall Concert, Sprint at the Spring 5k, Foundation Golf Tournament, LPN Volunteers, and Ambassadors
- Completed sponsorships ads for Viola Yearbook, Thayer Sports Program, Mammoth Spring Yearbook, Cave City Yearbook, Pacesetting Saturation, and Ozark Gateway Membership
- Coordinated flyers and posters for fall events, folders and labels for TRIO and Career Pathways
- Updated website and directory photos
- Completed Artistic photo for Betty Campbell gift
- Coordinated t-shirt designs to Pirate Graphics for Sprint at the Spring 5k
- Coordinated Viewbook, Brochures, and Postcard printing and newsletter packets for foundation members

#### **Adult Education**

*Trish Miller, Director of Adult Education:* 

- Participated in a Reporting & Career Training Services workshop online September 8
- Attended Career Development Facilitator training in Little Rock (Kenna) September 8
- Visited the Adult Education Center in Baxter County (Trish & Kenna) September 9
- Attended a Financial Literacy Workshop via ZOOM (Kendall) September 9
- Attended a "Train the Trainer Services for Contextualized Instruction" meeting at UACCB in Batesville (Trish & Kendall) - September 10
- Site visit for Adult Education Department with no major concerns found S
- Attended the State WIOA Partners' meeting virtually (Trish) September 21-23
- Conducted an Adult Education Advisory Committee meeting (Trish) September 28
- Sept. 30-Oct. 1—Trish Miller, Kendall Morrison, and Debbie Yancey attended the Virtual AACAE Conference (Trish, Kendall, & Debbie) September 30 October 1

#### **Information Systems/Planning and IR**

Scott Pinkston, VP and Chief Information Officer:

- Completed September data reporting requirements for ADHE
- Assisted the Financial Aid and Business office with completion of the federal Fiscal Operations Report and Application to Participate (FISAP) reports

- Assisted the Financial Aid office with financial aid processing and automation of manual processes
- Installed testing center computers in the Martin Carpenter Technical Center at Ash Flat

## **Travel/College Representation**

Dr. Richard Dawe, President:

- Ash Flat Campus Visit September 13
- Mountain View Building Tour September 14
- AR Division of Aeronautics Commission meeting Jonesboro September 22

Tina Wheelis, Executive Vice President of Finance and Administration:

No travel

Dr. Josh Wilson, Vice President for Advancement:

- Fall Concert Prep (Davidson) Mountain View September 7
- Fall Concert Prep (Davidson) Mountain View September 13
- Fall Concert Prep (Davidson, J. Wilson) Mountain View September 17
- Sprint at the Spring Prep (K. Wilson) Mammoth Spring September 17
- Sprint at the Spring 5k (J. Wilson, Davidson, Norris, K. Wilson) Mammoth Spring -September 18
- Fall Concert (J. Wilson, Davidson, Norris, K. Wilson) Mountain View September 18
- Golf Tournament (J. Wilson, Davidson, Norris, K. Wilson) Cooper's Hawk in Melbourne - September 25

James Spurlock, Assistant Vice President of Campus Operations:

- Counselor Introduction Meetings with McKenzie Jackson Mammoth Spring, Salem, Thayer, and Viola High Schools - September 1
- Thayer Chamber of Commerce Thayer, MO September 7
- Counselor Introduction Meetings with McKenzie Jackson Alton, Cave City, Couch, Highland, and Koshkonong High Schools September 8
- Mammoth Spring Chamber of Commerce Mammoth Spring, AR September 9
- KSAR Radio Interview Ash Flat, AR September 13
- Spring River Chamber of Commerce Board Training Cherokee Village September 13
- KKountry 95 Radio Interview Thayer, MO September 15
- Ozarka College Foundation 5k Set-up Mammoth Spring, AR September 17
- Ozarka College Foundation 5k Mammoth Spring, AR September 18
- Spring River Chamber of Commerce (Canceled COVID Precautions) September 21
- Salem High School Recruiting Visit Salem, AR September 22

- Salem Chamber of Commerce Salem, AR (Unable to attend due to staffing issues) September 22
- Mammoth Spring High School Recruiting Visit Mammoth Spring, AR September 24
- Couch High School Recruiting Visit Couch, MO September 30

## Trish Miller, Director of Adult Education:

No travel

## **Tentative Discussion Items for Next Board of Trustees Meeting:**

• Mountain View welding site update

## **Tentative Action Items for Next Board of Trustees Meeting:**

- Monthly and Year-to-date- financials
- RN Program
- Discussion and approval for the non-system colleges consortium

#### **Kudos:**

- Great work by maintenance and IT moving Student Services personnel back into the Student Center
- Thanks to maintenance team and all staff volunteers in putting on successful fall events
- Thanks to Kim Lovelace, James Spurlock, and Penny Ramsey for being key support players for our events

#### **Dr. Dawe's Comments:**

- Very happy to have the HVAC back up and running in the Student Center and have all temporarily displaced staff back in their offices
- Although we have removed the mask restrictions; ee continue to monitor Covid cases and any potential federal or state requirements
- We still await notice from the Governor's office regarding the next Trustee

# **Monthly Financial Reports:**

Unrestricted Current Funds						
July 1, 2021 through September 30, 2021						
			Actual	Actual	Budgeted	Percentage
	Approved	Revised	Month to Date	Year to Date	Balance to Collect or	Realized
	2021 - 2022 Budget	2021 - 2022 Budget	Revenue/Expense	Revenue/Expense	Balance to Expense	To Date
Revenues:						
Tuition & Related Fees	2,507,105	2,507,105	763,632	904,838	1,602,267	36.09%
Program & Course Related Fees	593,925	593,925	119,353	141,775	452,150	23.87%
Testing Services	88,930	88,930	20,209	21,282	67,648	23.93%
Sales Tax Proceeds	566,260	566,260	52,845	106,041	460,219	18.73%
Interest Income	6,370	6,370		661	6,709	10.38%
Other Income	99,325	99,325	23,893	270,608	(671,283)	775.84%
General Revenue	3,048,780	3,048,780	353,350	882,516	2,166,264	28.95%
Workforce 2000 Funding	1,271,850	1,271,850	105,987	317,960	953,890	25.00%
Auxiliary Income - Culinary Café	4,175	4,175	896	896	3,208	23.17%
Auxiliary Income - Student Housing	52,800	52,800	10,730	18,690	34,110	35.40%
ARPA Funding Lost Revenue	270,435	270,435		268,775	1,660	0.00%
OCF Giff for Ash Flat Tech Center	75,000	75,000	•		15,000	0.00%
2021 Carryover	152,450	152,450			152,450	0.00%
Total Unrestricted Revenues	8,737,405	8,737,405	1,450,965	3,434,114	5,303,291	39.30%
Expenses:						
Regular Salaries	4,499,000	4,499,000	339,903	891,514	3,607,486	19.82%
Extra Help Salaries	103,400	103,400	7,365	17,623	22,777	17.04%
Fringe Benefits	1,646,065	1,646,065	114,544	328,639	1,317,426	19.97%
Supplies & Services	1,515,515	1,515,515	109,222	451,950	1,063,565	29.82%
Travel	00'830	00'830	4,478	808'9	54,522	10.37%
Utilities	470,645	470,645	34,805	163,388	307,257	34.72%
Capital Outlay	52,550	52,550	16,468	16,468	36,082	31.34%
Bond Payments	358,500	358,500			358,500	%00.0
Loan Payments	30,900	30,900			30,900	0
Total Unrestricted Expenditures	8,737,405	8,737,405	626,784	1,875,890	6,861,515	21.47%
			Net Income or (Loss)	1,558,224		

Oceans Compe Bectrioted Funds							
hestiliteteu Fullus							
uig 1, 2021 tri tough Septembel 30, 2021					Actual	Actual	Budgeted
	Approved	Adjustments to		pes	Month to Date	Year to Date	Balance to Collect or
	2021 - 2022 Budget	2021 - 2022 Budget	lget 2021 - 2022 Budget		RevenuelExpense	RevenuelExpense	Balance to Expense
Student Aid Revenues							
AR Challenge Awards	180,000			180,000	000'09	000'09	120,000
AR Future Grant	80,000			80,000			000'08
AR Workforce Challenge	10,000			10,000			10,000
ARPA - Aid to Students		A 1,573,328		1,573,328	786,664	786,664	786,664
Federal Work Study	20,000			20,000			20'000
Go Grant	2,000			2,000			2,000
National Guard Grant				•			•
PELL Grant	3,250,000		r	3,250,000	1,220,991	1,317,463	1,932,537
SEOG Awards	30,000			30,000			30,000
Arkansas Concurrent Challenge							•
Student Loans - Federal	1,200,000		_	1,200,000	142,421	151,483	1,048,517
Student Loans - Private	200,000			200,000			200,000
Miscellaneous Scholarships		C 25,000	00	25,000			25,000
Student Aid Revenues	5,005,000	1,598,328		6,603,328	2,210,076	2,315,610	4,287,718
Federal Grant Revenues							
Career Pathways Initiative	234,900			234,900	13,000	13,000	221,900
ABPA - Institutional		A 1,382,267		1,382,267		1,103,368	278,899
CARES - Institutional	220,000	C 121,974	74	871,974	85,660	132,927	739,047
CARES - Strengthening Institutions	21,300	C 123,856	99	175,156		51,324	123,832
Carl Perkins	117,600			117,600	13,166	13,166	104,434
Direct & Equitable Grant	34,700			34,700			34,700
Delta Upsoar Grant	23,000			23,000			23,000
Ready for Life Grant	155,900			155,900			155,900
TBIO Grant	331,400			331,400	57,858	68,195	263,205
WORC Grant	747,700			747,700	186,323	196,450	551,250
Federal Grant Revenues	2,446,500	1,628,097		4,074,597	356,008	1,578,430	2,496,167
State Grant Revenues							
Adult Basic Education Grant	126,700			126,700			126,700
Education & Training Grant	2,300			2,300			2,300
General Adult Education Grant	21,700			71,700			71,700
Career Tech Grant							
State Grant Expenditures	200,700		-	200,700	1	1	200,700
Total Bestricted Beuenijes	7.652.200	3 226 425		10.878.625	2.566.084	3.894.040	6.984.585

Jzarka College Restricted Funds						
July 1, 2021 through September 30, 2021				Actual	Actual	Budgeted
	Approved	Adjustments to	Revised	Month to Date	Year to Date	Balance to Collect or
	2021 - 2022 Budget	2021 - 2022 Budget	2021 - 2022 Budget	Revenue/Expense	RevenuelExpense	Balance to Expense
Student Aid Expenditures						
4R Challenge Awards	180,000		180,000	000'09	000'09	120,000
4R Future Grant	000'08		80,000			80,000
4R Workforce Challenge	10,000		10,000		1,600	8,400
ARPA - Aid to Students		A 1,573,328	1,573,328	499'982	786,664	786,664
Federal Work Study	20,000		20,000	2,852	2,852	47,148
3o Grant	5,000		2,000			2,000
Vational Guard Grant			•			•
PELL Grant	3,250,000		3,250,000	1,220,991	1,317,463	1,932,537
SEOG Awards	30,000		30,000			30,000
Arkanssas Concurrent Challenge			•			•
Student Loans - Federal	1,200,000		1,200,000	142,421	151,483	1,048,517
Student Loans - Private	200,000		200,000			200,000
Viscellaneous Scholarships		25,000	25,000	16,500	16,500	8,500
Student Aid Expenditures	5,005,000	1,598,328	6,603,328	2,229,428	2,336,562	4,266,766
Federal Grant Expenditures						
Sareer Pathways Initiative	234,900		234,900	14,469	42,802	192,098
ARPA - Institutional		A 1,382,267	1,382,267		1,103,368	278,899
CARES - Institutional	220,000	C 121,974	871,974	50,928	183,856	88,118
DARES - Strengthening Institutions	21,300	C 123,856	175,156		51,324	123,832
Sarl Perkins	117,600		117,600	480'2	20,249	97,351
Direct & Equitable Grant	34,700		34,700	2,866	5,691	53,009
Delta Upsoar Grant	23,000		23,000	2,308	15,472	7,528
Ready for Life Grant	155,900		155,900	3,300	3,300	152,600
TRIO Grant	331,400		331,400	21,569	89,764	241,636
VORC Grant	747,700		747,700	161,334	357,783	389,917
Federal Grant Expenditures	2,446,500	1,628,097	4,074,597	266,858	1,873,609	2,200,988
State Grant Expenditures						
Adult Basic Education Grant	126,700		126,700	11,028	28,798	97,902
Education & Training Grant	2,300		2,300	1,201	1,201	1,099
General Adult Education Grant	71,700		71,700	5,637	16,404	55,296
Sareer Tech Grant			•	7,972	10,746	(10,746)
State Grant Expenditures	200,700	'	200,700	25,839	57,149	143,551
Fotal Bestricted Expenditures	7.652.200	3,226,425	10,878,625	2,522,125	4,267,321	6,611,304

Uzarka College						
Unrestricted Current Funds - Fiscal Comparison	arison					
July 1, 2021 through September 30, 2021	202	2021 - 2022 Fiscal Year		200	2020 - 2021 Fiscal Year	ar
		2021 - 2022 Actual	Percentage of		2020 - 2021 Actual	Percentage of
	Revised	Year to Date	<b>Budget Realized</b>	Revised	Year to Date	<b>Budget Realized</b>
	2021 - 2022 Budget	Revenue/Expense	as of 09/30/21	2020 - 2021 Budget	Revenue/Expense	as of 09/30/20
Revenues:						
Tuition & Related Fees	2,507,105	904,838	36.09%	2,737,470	1,046,693	38.24%
Program & Course Related Fees	593,925	141,775	23.87%	913,410	204,856	22.43%
Testing Services	88,930	21,282	23.93%	86,575	28,287	32.67%
Sales Tax Proceeds	566,260	106,041	18.73%	477,600	33,931	7.10%
Interest Income	6,370	199	10.38%	18,840	912	4.84%
Other Income	99,325	200'022	775.84%	64,495	74,948	116.21%
General Revenue	3,048,780	882,516	28.95%	2,591,465	828,561	31.97%
Workforce 2000 Funding	1,271,850	317,960	25.00%	1,271,850	317,960	25.00%
Transfer from Construction/Renovation Fund	0	0	2000	146,880	0	0.00%
Auxiliary Income - Culinary Café	4,175	896	23.17%	2,715	1,039	38.27%
Auxiliary Income - Student Housing	52,800	18,690	35.40%	52,800	13,463	25.50%
ARPA Funding Lost Revenue	270,435	268,775	99.39%	0	0	0.00%
OCF Gift for Ash Flat Tech Center	75,000	0	0.00%		0	2000
2021 Carryover	152,450	0	0.00%	0	0	0.00%
Total Unrestricted Revenues	8,737,405	3,434,114	39.30%	8,364,100	2,550,650	30.50%
Expenses:						
Regular Salaries	4,499,000	891,514	19.82%	4,291,580	918,672	21.41%
Extra Help Salaries	103,400	17,623	17.04%	121,800	13,889	11.40%
Fringe Benefits	1,646,065	328,639	19.97%	1,595,060	339,065	21.26%
Supplies & Services	1,515,515	451,950	29.82%	1,395,690	368,044	26.37%
Travel	00'830	806,3	10.37%	64,905	1,774	2.73%
Utilities	470,645	163,388	34.72%	415,920	176,719	42.49%
Capital Outlay	52,550	16,468	31.34%	76,950	0	0.00%
Bond Payments	358,500	0	0.00%	402,195	0	20000
Loan Payments	30,900	0	0.00%	0	0	0.00%
Total Unrestricted Expenditures	8,737,405	1,875,890	21.47%	8,364,100	1,818,163	21.74%
Net Income or (Loss)		1,558,224			732,487	
Adjustment for ARPA/Indirect Funding		(746.424)				
		000 000				

## **College Monthly Calendar:**

Next Month »	Saturday						
		v 61	10	23	30		
	Friday 1	# (m) 11:00 AM Faculty Professional Development	15 Mid-term Advisory Grades Due Last Day to Withdraw from CNA	22	50		
	Thursday		<b></b>		· mi		
October 2021	Wednesday	K	14	21	<u>38</u>		
		0	13	50	77		
	Tuesday	াক।	21	19	26 (p) 9:00 AM College Planning Day (p) 9:00 AM College Planning Day (p) 9:00 AM College Planning Day (p) 9:00 AM College Planning Day (p) 9:00 AM College		
	Monday	4 (p) 9:00 AM American Red Cross Blood Drive	田	18	25		
« Previous Month	Sunday	ला	10	17	<u>24</u>	31	